



SAMPLE

ONTARIO CORPORATION · OBCA

LAKE SHORE MAPLE HOLDINGS INC.

Minute Book and Corporate Records

CORPORATION NUMBER

5012345

INCORPORATED

October 1, 2026

REGISTERED OFFICE

250 Front Street West, Suite 800, Toronto, Ontario M5V 3G5

GOVERNING STATUTE

Business Corporations Act (Ontario), R.S.O. 1990, c. B.16

CONTENTS AND USE OF THIS BOOK

Lakeshore Maple Holdings Inc.

1	CONSTATING DOCUMENTS <i>Certificate and Articles of Incorporation, and any Articles of Amendment</i>
2	BY-LAWS <i>General By-law No. 1 and any later by-laws</i>
3	ORGANIZATIONAL RESOLUTIONS <i>Resolutions of the directors and the shareholders on organization</i>
4	CONSENTS AND SUBSCRIPTIONS <i>Consents to act as director and subscriptions for shares</i>
5	REGISTERS <i>Directors, officers, shareholders, securities, transfers and individuals with significant control</i>
6	SHARE CERTIFICATES <i>Issued certificates and stubs, and cancelled certificates</i>
7	ANNUAL RESOLUTIONS <i>Annual resolutions of the directors and the shareholders</i>
8	MINUTES AND RESOLUTIONS <i>Minutes and resolutions passed after organization</i>

Important notice. This minute book contains templates prepared from the information supplied when it was ordered. It is not legal advice and does not create a solicitor-client relationship. Review by a lawyer licensed in your province or territory is recommended before any document is signed, particularly the by-law, the share terms and any resolution with tax or financing consequences.

Records required by section 140 of the Business Corporations Act (Ontario) (R.S.O. 1990, c. B.16) may be kept in electronic form under section 139, provided they can be reproduced in intelligible written form within a reasonable time. Keep the signed originals or signed electronic copies with this book at the registered office or another place the directors designate as the Act permits.

TAB 1

01

CONSTATING DOCUMENTS

*Certificate and Articles of Incorporation, and any Articles of
Amendment*

CONSTATING DOCUMENTS

Lakeshore Maple Holdings Inc.

Insert behind this page the Certificate and Articles of Incorporation issued by the Ontario Business Registry, and any later Certificates and Articles of Amendment, in date order.

Corporation	Lakeshore Maple Holdings Inc.
Corporation number	5012345
Governing statute	Business Corporations Act (Ontario), R.S.O. 1990, c. B.16
Date of incorporation	October 1, 2026
Registered office	250 Front Street West, Suite 800, Toronto, Ontario M5V 3G5
Authorized capital	Unlimited Common shares, no par value Unlimited Class A Preferred shares, no par value
Financial year end	September 30

Shares of a corporation under the OBCA are without nominal or par value (section 22). A corporate seal is optional and a document is not invalid because a seal is not affixed.

TAB 2

02

BY-LAWS

General By-law No. 1 and any later by-laws

GENERAL BY-LAW NO. 1

A by-law relating generally to the conduct of the business and affairs of Lakeshore Maple Holdings Inc.

- 1.01 Definitions.** In this by-law and all other by-laws of the Corporation, unless the context requires otherwise, "Act" means the Business Corporations Act (Ontario), R.S.O. 1990, c. B.16, and any statute that replaces it, and the regulations under it; "board" means the board of directors of the Corporation; and "Corporation" means Lakeshore Maple Holdings Inc. Words defined in the Act have the same meaning here.
- 1.02 Conflict.** If any provision of this by-law conflicts with the Act or the articles, the Act or the articles prevail.
- 2.01 Registered office.** The registered office shall be at the place within the province set out in the articles or notice of registered office, as changed from time to time under the Act.
- 2.02 Financial year.** The financial year of the Corporation ends on September 30 in each year, or on such other date as the board determines.
- 2.03 Seal.** The Corporation may, but need not, adopt a corporate seal. Failure to affix a seal does not invalidate any document.
- 2.04 Execution of documents.** Deeds, transfers, contracts and other instruments may be signed on behalf of the Corporation by any one director or officer, or by such other persons as the board designates by resolution. Signatures may be manual, electronic or by facsimile where permitted by law.
- 2.05 Banking.** The banking business of the Corporation shall be transacted with such financial institutions, and under such signing authority, as the board designates from time to time.
- 3.01 Number and powers.** The board shall consist of the number of directors, or the number within the minimum and maximum, set out in the articles. The board manages, or supervises the management of, the business and affairs of the Corporation. Since July 5, 2021, the OBCA no longer requires any director to be a resident Canadian.
- 3.02 Election and term.** Directors are elected by the shareholders at each annual meeting, or by resolution in writing, to hold office until the next annual meeting or until their successors are elected. An election is not effective unless the person consents in writing as required by subsection 119(9) of the Act.
- 3.03 Meetings.** Meetings of the board may be called by the president or any director, and may be held at any place or by telephone or electronic means that permit all participants to communicate adequately with each other. Notice of at least 48 hours shall be given unless every director waives notice.

- 3.04 Quorum and voting.** A majority of the number of directors in office constitutes a quorum. Questions are decided by a majority of votes cast. The chair does not have a second or casting vote.
- 3.05 Resolutions in writing.** A resolution in writing signed by all directors entitled to vote on it is as valid as if passed at a meeting of directors (subsection 129(1) of the Act).
- 3.06 Remuneration.** Directors may be paid such remuneration and reimbursed such expenses as the board determines.
- 4.01 Officers.** The board may designate the offices of the Corporation, appoint officers, specify their duties and delegate powers to them as permitted by section 133 of the Act. Two or more offices may be held by the same person.
- 4.02 President and secretary.** Unless the board decides otherwise, the president has general supervision of the business of the Corporation, and the secretary keeps the minutes, gives notices and maintains the records required by the Act.
- 5.01 Indemnity.** Subject to and to the extent permitted by section 136 of the Act, the Corporation shall indemnify a director or officer, a former director or officer, and their heirs and legal representatives, against all costs reasonably incurred in respect of any proceeding to which the individual is made a party because of that association, if the individual acted honestly and in good faith with a view to the best interests of the Corporation.
- 5.02 Insurance.** The Corporation may purchase and maintain insurance for the benefit of any person referred to in section 5.01 as the board determines.
- 6.01 Allotment and issue.** Subject to the articles and any unanimous shareholder agreement, the board may issue shares at such times, to such persons and for such consideration as it determines. No share shall be issued until it is fully paid as required by section 23 of the Act.
- 6.02 Certificates.** Every holder of shares is entitled to a share certificate, or a written acknowledgment of the holder's right to obtain one, in a form that complies with section 56 of the Act. Certificates shall be signed by at least one director or officer.
- 6.03 Transfers.** No transfer of shares shall be registered except on surrender of the certificate duly endorsed, in compliance with any restrictions in the articles, and on payment of any applicable tax.
- 6.04 Dividends.** The board may declare dividends subject to the solvency tests in the Act. A dividend may be paid in money, property or fully paid shares.
- 7.01 Annual and special meetings.** The board shall call an annual meeting of shareholders within the time required by section 94 of the Act, and may call a special meeting at any time. Meetings may be held by electronic means where permitted by the Act.
- 7.02 Notice and quorum.** Notice shall be given within the periods set by the Act. The holders of a majority of the shares entitled to vote, present in person or by proxy, constitute a quorum.

- 7.03 Resolutions in writing.** A resolution in writing signed by all the shareholders entitled to vote on it is as valid as if passed at a meeting of shareholders (subsection 104(1) of the Act).
- 8.01 Notices.** Any notice may be delivered personally, sent by prepaid mail or courier, or sent by electronic means to the latest address in the records of the Corporation, and is deemed received as provided by the Act.
- 9.01 Effective date.** This by-law comes into force when made by the board, subject to confirmation by the shareholders as required by the Act.

ENACTED

Made by the board of directors on October 1, 2026 and confirmed by the shareholders on October 1, 2026, in accordance with section 116 of the Act.

Daniel O'Connor
PRESIDENT / SECRETARY

Daniel O'Connor
PRESIDENT / SECRETARY

TAB 3

03

ORGANIZATIONAL RESOLUTIONS

Resolutions of the directors and the shareholders on organization

3
Organization

RESOLUTIONS OF THE DIRECTORS

Organizational resolutions of the board of Lakeshore Maple Holdings Inc., passed by written resolution

The undersigned, being all of the directors of Lakeshore Maple Holdings Inc. (the "Corporation"), a corporation incorporated under the Business Corporations Act (Ontario) (the "Act"), pass the following resolutions in writing under subsection 129(1) of the Act.

1. BY-LAW NO. 1

General By-law No. 1, in the form presented to the directors, is made a by-law of the Corporation and shall be submitted to the shareholders for confirmation.

2. OFFICERS

The following persons are appointed officers of the Corporation, to hold office at the pleasure of the board: President and Secretary: Daniel O'Connor.

3. ISSUE OF SHARES

Subscriptions received are accepted and the following shares are allotted and issued as fully paid and non-assessable, the directors having determined that the consideration received is the fair equivalent of the money the Corporation would have received had the shares been issued for money:

- a** 100 Common shares to Daniel O'Connor for a total subscription price of \$100.00;
- b** 50 Common shares to Priya Natarajan for a total subscription price of \$50.00;

4. SHARE CERTIFICATES

The form of share certificate presented to the directors is approved, and any director or officer is authorized to sign certificates for the shares issued above.

5. REGISTERS AND RECORDS

The secretary is directed to establish and maintain the records and registers required by section 140 and section 141 of the Act, and the register of individuals with significant control required by section 140.2, in written or electronic form.

6. FINANCIAL YEAR AND BANKING

The financial year of the Corporation ends on September 30. Toronto-Dominion Bank is appointed banker of the Corporation, and the board's standard banking resolution in the institution's form is approved.

7. REGISTERED OFFICE

The registered office of the Corporation is confirmed at 250 Front Street West, Suite 800, Toronto, Ontario M5V 3G5.

Dated as of October 1, 2026. This resolution may be signed in counterparts and electronically. Signatures follow on the next page.

SIGNATURE PAGE

Organizational resolutions of the directors of Lakeshore Maple Holdings Inc. dated as of October 1, 2026

The foregoing resolutions are passed by all of the directors of the Corporation, effective as of October 1, 2026.

Daniel O'Connor
DIRECTOR

SAMPLE

RESOLUTIONS OF THE SHAREHOLDERS

Organizational resolutions of the shareholders of Lakeshore Maple Holdings Inc., passed by written resolution

The undersigned, being all of the shareholders of Lakeshore Maple Holdings Inc. (the "Corporation") entitled to vote, pass the following resolutions in writing under subsection 104(1) of the Act.

1. CONFIRMATION OF BY-LAW NO. 1

General By-law No. 1, made by the directors on October 1, 2026, is confirmed without variation.

2. DIRECTORS

The following persons, each having consented in writing, are confirmed as directors of the Corporation to hold office until the next annual meeting or until their successors are elected: Daniel O'Connor.

3. EXEMPTION FROM AUDIT

All shareholders, including those not otherwise entitled to vote, consent under section 148 of the Act to the Corporation not appointing an auditor for the current financial year. *This consent must be unanimous and is only available where the Act permits it.*

Dated as of October 1, 2026. This resolution may be signed in counterparts and electronically.

Daniel O'Connor
SHAREHOLDER

Priya Natarajan
SHAREHOLDER

TAB 4

04

CONSENTS AND SUBSCRIPTIONS

Consents to act as director and subscriptions for shares

4
Consents

CONSENT TO ACT AS DIRECTOR

Lakeshore Maple Holdings Inc.

To: Lakeshore Maple Holdings Inc. (the "Corporation")

I, **Daniel O'Connor**, of 18 Lakeshore Road East, Mississauga, Ontario L5G 1C9, consent to act as a director of the Corporation, effective October 1, 2026, as required by subsection 119(9) of the Business Corporations Act (Ontario). This consent continues in effect until revoked in writing.

I confirm that I am at least 18 years of age, am not a person found under the law of any jurisdiction to be incapable of managing property, and do not have the status of bankrupt. I am a resident Canadian within the meaning of the Act.

I agree to notify the Corporation promptly of any change in my residential address or residency status.

Daniel O'Connor

DIRECTOR, SIGNATURE AND DATE

SUBSCRIPTION FOR SHARES

Lakeshore Maple Holdings Inc.

To: Lakeshore Maple Holdings Inc. and its directors

The undersigned, **Daniel O'Connor**, subscribes for **100 Common shares** in the capital of the Corporation and tenders \$100.00 in full payment of the subscription price. The undersigned requests that the shares be issued and registered as follows:

Name: Daniel O'Connor

Address: 18 Lakeshore Road East, Mississauga, Ontario L5G 1C9

Shares: 100 Common shares, without par value

Dated October 1, 2026.

Daniel O'Connor
SUBSCRIBER

SUBSCRIPTION FOR SHARES

Lakeshore Maple Holdings Inc.

To: Lakeshore Maple Holdings Inc. and its directors

The undersigned, **Priya Natarajan**, subscribes for **50 Common shares** in the capital of the Corporation and tenders \$50.00 in full payment of the subscription price. The undersigned requests that the shares be issued and registered as follows:

Name: Priya Natarajan
Address: 77 Bloor Street West, Toronto, Ontario M5S 1M2
Shares: 50 Common shares, without par value

Dated October 1, 2026.

Priya Natarajan
SUBSCRIBER

TAB 5

05

REGISTERS

*Directors, officers, shareholders, securities, transfers and individuals
with significant control*

5
Registers

REGISTER OF DIRECTORS

Lakeshore Maple Holdings Inc.

NAME	RESIDENTIAL ADDRESS	RESIDENT CANADIAN	DATE ELECTED	DATE CEASED
Daniel O'Connor	18 Lakeshore Road East, Mississauga, Ontario L5G 1C9	Yes	October 1, 2026	

Required by section 140 of the Act. Notify the Ontario Business Registry of changes in directors within the time the Act requires.

REGISTER OF OFFICERS

Lakeshore Maple Holdings Inc.

NAME	OFFICE	DATE APPOINTED	DATE CEASED
Daniel O'Connor	President and Secretary	October 1, 2026	

SECURITIES REGISTER

Register of shareholders, Lakeshore Maple Holdings Inc.

HOLDER	ADDRESS	CLASS	NUMBER	CERT. NO.	DATE ACQUIRED	CONSIDERATION
Daniel O'Connor	18 Lakeshore Road East, Mississauga, Ontario L5G 1C9	Common	100	C-1	October 1, 2026	\$100.00
Priya Natarajan	77 Bloor Street West, Toronto, Ontario M5S 1M2	Common	50	C-2	October 1, 2026	\$50.00

Maintained under section 141 of the Act. Record every issue and cancellation of shares.

REGISTER OF TRANSFERS

Lakeshore Maple Holdings Inc.

DATE	TRANSFEROR	TRANSFeree	CLASS	NUMBER	CERT. CANCELLED	CERT. ISSUED

REGISTER OF INDIVIDUALS WITH SIGNIFICANT CONTROL

Lakeshore Maple Holdings Inc.

NAME, DATE OF BIRTH	ADDRESS	JURISDICTION OF RESIDENCE FOR TAX	DATE BECAME / CEASED ISC	DESCRIPTION OF CONTROL
Daniel O'Connor, ____	18 Lakeshore Road East, Mississauga, Ontario L5G 1C9		October 1, 2026	Registered holder of 100 Common shares
Priya Natarajan, ____	77 Bloor Street West, Toronto, Ontario M5S 1M2		October 1, 2026	Registered holder of 50 Common shares

Required by section 140.2 of the Act. An individual with significant control includes one who holds, directly or indirectly, 25% of the votes or 25% of the fair market value of all outstanding shares, or direct or indirect influence that results in control in fact. Update the register within 15 days of becoming aware of any change, and review it at least once each financial year. An OBCA corporation must make its register of individuals with significant control available on request to certain authorities as the Act provides. Rows pre-filled from order data list registered shareholders only; confirm which of them meet the threshold and add any indirect holders.

TAB 6

06

SHARE CERTIFICATES

Issued certificates and stubs, and cancelled certificates

6
Certificates

CERTIFICATE NO.

C-1

COMMON SHARES

100



ONTARIO CORPORATION · CORPORATION NO. 5012345

LAKESHORE MAPLE HOLDINGS INC.

Incorporated under the Business Corporations Act (Ontario)

This certifies that DANIEL O'CONNOR is the registered holder of
100 fully paid and non-assessable COMMON shares without par value
in the capital of the Corporation, transferable only on the securities
register of the Corporation by the holder in person or by attorney on
surrender of this certificate properly endorsed.

The shares represented by this certificate are subject to restrictions on transfer contained in the articles of the Corporation. No share may be transferred without the approval of the board of directors or as otherwise provided in the articles. This notation is made under subsection 56(3) of the Business Corporations Act (Ontario). The Corporation is authorized to issue more than one class of shares; the Corporation will furnish to the holder, on demand and without charge, a full copy of the text of the rights, privileges, restrictions and conditions attached to each class authorized to be issued.

In witness whereof the Corporation has caused this certificate to be signed by its duly authorized
officers on October 1, 2026.

DANIEL O'CONNOR
AUTHORIZED SIGNATORY

DANIEL O'CONNOR
AUTHORIZED SIGNATORY

CERTIFICATE C-1: TRANSFER FORM

Lakeshore Maple Holdings Inc.

For value received, the undersigned transfers to _____
Common shares represented by certificate C-1 and appoints _____ as
attorney to transfer those shares on the securities register of the Corporation with full power of
substitution.

Dated _____.

Daniel O'Connor
SIGNATURE

Witness
SIGNATURE

Certificate stub. Certificate C-1 issued October 1, 2026 to Daniel O'Connor for 100 Common shares.
Received certificate: _____

CERTIFICATE NO.

C-2

COMMON SHARES

50



ONTARIO CORPORATION · CORPORATION NO. 5012345

LAKESHORE MAPLE HOLDINGS INC.

Incorporated under the Business Corporations Act (Ontario)

This certifies that PRIYA NATARAJAN is the registered holder of
50 fully paid and non-assessable COMMON shares without par value
in the capital of the Corporation, transferable only on the securities
register of the Corporation by the holder in person or by attorney on
surrender of this certificate properly endorsed.

The shares represented by this certificate are subject to restrictions on transfer contained in the articles of the Corporation. No share may be transferred without the approval of the board of directors or as otherwise provided in the articles. This notation is made under subsection 56(3) of the Business Corporations Act (Ontario). The Corporation is authorized to issue more than one class of shares; the Corporation will furnish to the holder, on demand and without charge, a full copy of the text of the rights, privileges, restrictions and conditions attached to each class authorized to be issued.

In witness whereof the Corporation has caused this certificate to be signed by its duly authorized
officers on October 1, 2026.

DANIEL O'CONNOR
AUTHORIZED SIGNATORY

DANIEL O'CONNOR
AUTHORIZED SIGNATORY

CERTIFICATE C-2: TRANSFER FORM

Lakeshore Maple Holdings Inc.

For value received, the undersigned transfers to _____
Common shares represented by certificate C-2 and appoints _____ as
attorney to transfer those shares on the securities register of the Corporation with full power of
substitution.

Dated _____.

Priya Natarajan
SIGNATURE

Witness
SIGNATURE

Certificate stub. Certificate C-2 issued October 1, 2026 to Priya Natarajan for 50 Common shares.

Received certificate: _____

TAB 7

07

ANNUAL RESOLUTIONS

Annual resolutions of the directors and the shareholders

7
Annual

ANNUAL RESOLUTIONS OF THE DIRECTORS

Lakeshore Maple Holdings Inc., for the financial year ended _____

The undersigned, being all of the directors of the Corporation, pass the following resolutions in writing under subsection 129(1) of the Act.

1. FINANCIAL STATEMENTS

The financial statements of the Corporation for the financial year ended _____ are approved, and any director is authorized to sign them on behalf of the board, for presentation to the shareholders as required by section 154 of the Act.

2. ANNUAL RETURN

Any director or officer is authorized to file the annual return of the Corporation with the Ontario Business Registry.

3. REGISTER REVIEW

The board has reviewed the register of individuals with significant control and confirms that it is complete and up to date as of the date of this resolution.

Dated _____.

Daniel O'Connor
DIRECTOR

ANNUAL RESOLUTIONS OF THE SHAREHOLDERS

Lakeshore Maple Holdings Inc., in lieu of the annual meeting under section 94 of the Act

The undersigned, being all of the shareholders of the Corporation entitled to vote, pass the following resolutions in writing under subsection 104(1) of the Act.

1. FINANCIAL STATEMENTS

The financial statements for the financial year ended _____ have been received and are approved.

2. ELECTION OF DIRECTORS

The following persons are elected directors to hold office until the next annual meeting:

_____.

3. AUDITOR

All shareholders consent, under section 148 of the Act, to the Corporation not appointing an auditor for the current financial year. *Unanimous consent required; strike out if an auditor is to be appointed.*

4. ACTS OF DIRECTORS

All acts and proceedings of the directors and officers since the last annual meeting, as reflected in the minutes and records, are approved.

Dated _____.

Daniel O'Connor
SHAREHOLDER

Priya Natarajan
SHAREHOLDER

TAB 8

08

MINUTES AND RESOLUTIONS

Minutes and resolutions passed after organization

8
Minutes

MINUTES AND RESOLUTIONS

Lakeshore Maple Holdings Inc.

DATE	TYPE	SUBJECT	FILED BY

File minutes of meetings and written resolutions passed after organization behind this page, newest last.